

COMPANION GUIDE



Using Partnership Coaching to Strengthen Teams: Called to Coach 5/14/2021



Best Practices

- 1. Be clear about your own process.
- 2. Communicate your process.
- 3. Understand the team landscape.
- 4. Meet with each partner independently first.
- 5. Know and honor your boundaries.
- 6. Lean into your strengths.

While teams are systems that are greater than the sum of its parts and need to be addressed as such, the component parts of a team must be given attention and development as well.







A team is a group of interdependent and interrelated individuals, each with a unique relationship to one another.

Coaches Self-Assessment



Me & Conflict

1. How do you respond and address conflict?

Conflict here refers to the misunderstandings, difficult conversations, and interpersonal miscommunications that are common in the workplace.

- 2. How do your strengths influence how you approach, manage, and resolve (your own) conflict:
 - Which of your strengths might get you into conflict?
 - Which of your strengths get you out of conflict?
 - Which strengths lead you to want to avoid conflict?
 - Which strengths help you to manage and resolve conflict?



Helping Others In Conflict

- 1. How do your strengths influence how you help others approach, manage, and resolve (their) conflict?
 - What strengths help you most?
 - What strengths might get in your way?
 - What are workplace conflict resolution strategies you think are particularly effective?
 - What are the benefits your clients experience in the quality of their relationships by knowing and using the language of strengths?
- 2. In what ways could you use partnership coaching (if you aren't already doing it) to help teams you are working with achieve greater cohesion, trust, and results?



Resources

Adelante Coaching + Consulting Resources:

- Exceptional Teams Model
- Partnership Coaching Client Success Story
- 3 x 6 model of Conflict Resolution

Releasing Strengths Cascade Resources:

- Bring & Needs Report Overview
- The Power of Two Worksheet

Gallup's Power of Two Resources:

- Power of 2: How to Make the Most of Your Partnerships at Work and in Life; Gallup Press
- Power of 2 Gallup Business Journal Article
- Gallup News Library on the Topic of Partnership

Resources from other coaches/chat:

"Not everything that is faced can be changed, but nothing can be changed until it is faced."

- James Baldwin







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Books (including oldies but goodies)

Conflict Resolution

- Changing the Conversation: The 17 Principles of Conflict Resolution, Dana Casperson
- Conflict Resolution Playbook: Practical Communication Skills for Preventing, Managing, and Resolving Conflict, Jeremy Pollack
- The Coward's Guide to Conflict: Empowering solutions for those who would rather run than fight, Tim Ursiny
- Making Conflict Work: Harnessing the Power of Disagreement, Peter T. Coleman
- Resolving Conflicts at Work: Ten strategies for everyone on the job, Kenneth Cloke and Joan Goldsmith
- Turn Enemies Into Allies: The Art of Peace in the Workplace (Conflict Resolution for Leaders, Managers, and Anyone Stuck in the Middle), Judy Ringer

Difficult Conversations & Feedback (including oldies but goodies)

- Crucial Accountability: Tools for resolving violated expectations, broken commitments, and bad behavior; Kerry Patterson, Joseph Grenny, David Maxfield, Ron McMillan, and Al Switzer, McGraw Hill,
- Crucial Conversations: Tools for talking when stakes are high, Kerry Patterson, Joseph Grenny, Ron McMillan, and Al Switzler
- **Difficult Conversations: How to discuss what matters most**, Douglas Stone, Bruce Patton, and Sheila Heen
- Radical Candor, Kim Scott
- Thanks for the Feedback: The Science and Art of Receiving Feedback Well, Douglas Stone and Sheila Heen

Other Books I Love:

- **Dare to Lead,** Brené Brown
- The Fearless Organization: Creating Psychological Safety in the Workplace for Learning, Innovation, and Growth, Amy Edmonson
- The Four Agreements: A Practical Guide to Personal Freedom (A Toltec Wisdom Book),
 Don Miguel Ruiz
- The 4 Stages of Psychological Safety, Timothy Clark
- Nonviolent Communication: A Language of Life, Marshall Rosenberg

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